

United Nation Development Programme

And

Ministry of Foreign Affairs and Cooperation (MINEC)

Country Programme Coordination and Capacity Development Project - 80671

Annual Report

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Abbreviations

AWP- Annual Work Plan

CS-Civil Society

CSOs - Civil Society Organizations CSWG – Civil Society Working Groups

DDF- District Development Fund

DO - Development Observatories

ESP - Economic and Social Plan

DRG – Development Results Group

RP – Responsible Partners

UNDAF - United Nations Development Assistance Framework

UNDP-United Nations Program for Development

Executive Summary

Situational Context

Assessment of progress of Activities planned:

Output 1: Action Plan for CSOs capacity development to participate in Governance processes monitoring in the provinces of Gaza, Nampula and Cabo Delgado in place.

This output was not achieved due to several unexpected setbacks related to procurement process. Only the activity one in the Plan was carried out after three different procurement processes were launched. The CSO was selected in November and the LPAC held in December.

Progress on Output 1

Target	Progress
1.1 Prepare and launch a Request for Proposal to	Process for selecting the CSO was launched two
select and contract CSOs	two times with no success and the third time we
	managed to identify the CSO
1.2 Facilitate needs assessment study of CSO in	Did not happen
Nampula Gaza and Cabo	
Delgado	
1.5 Technical and logistical Assistance to SCO at	Did not happen
provincial level	
1.6 Support administrative staff and logistics	Did not happen

Output 2. Provincial Development Observatories and DCC in the 3 provinces functioning in line with the DO guidelines and LOLE, respectively.

9 Provincial Development Observatory were held during 2012 two of them were National ones. Three provinces, Nampula, Cabo Delgado and Gaza had a strong participation of the Provincial Platform with CSO members presenting a position paper. In various positions paper the CSOs raised again the issue of very ambitious provincial plans, lack of transparency in the selection process of Development District Funds, FDD or seven millions as always refereed as well as the use of public institutions resources for party activities. 2012 was the year of political party in power celebrations of 50 years anniversary and CSO in Cabo Delgado mentioned during the DO the use of vehicles, human resources for this event. In Gaza the platform went beyond the usual and mentioned that Provincial Government officials are doing little for the constant financial resources mismanagement. In Nampula more vibrant voice was around the impact of mega projects such as "refinaria" to be build in Nacala à Velha, the Moma heavy sands Project and its social impact as well as the new Pro-Savana. CSO there raised the issue of lack of involvement of local communities in dialogue consultation processes at local level.

The APRM Mozambique progress report was launched. The drafting process started and it is expected to be completed in 2013. For the support of the existing team four thematic consultants were hired to provide support to the existing team at the National Forum.

Progress on Output 2

Target	Progress
2.1. Elaborate an action plan for PDO improvement	Plan was drafted and shared with all 100%
based on the recommendation from 2011 evaluations.	
2.2 Select and contract a consultant to conduct an	Activity was dropped and budget used to add the
institutional needs assessment of APRM National Forum	consultation process
and District Consultative Councils in the 3 selected	
provinces	
2.3 Select and Contract national Thematic Coordinators	Concluded 100%
for the National APRM Forum	
2.4 Organize Provincial development observatories in	Nine DO organized with participation of CSO, 90%
the country with focus on Gaza, Nampula and Cabo	Results of Annual Review and Paris Declaration Survey
Delgado provinces	were disseminated in Nation DO 50%
Disseminate Busan Declaration, M&E tools (ODAMOZ,	
Cooperation Policy leaflet and Paris Declaration Survey	
results)	
2.5 Hiring a Community participation advisor for Gaza	Not achieved
province	
2.6 Train members of PDO Secretariat , CC and APRM in	Not achieved
social accountability	

Output 3: Best practices, systems, tools and mechanisms for Governance monitoring shared among CSOs in the 3 selected provinces

The whole process of M&E tools and guidelines for the APRM process was restarted and is expected to be concluded in 2013. However, M&E visits were carried out during the third and last quarter.

Progress on Output 3

Target	Progress
3.2 Support Community radios in 3 districts in each of	Not achieved 0%
the selected provinces as mechanisms to educate	
communities on Governance related issues and share	
information on the resulted of PDO and DCC	
discussions, using local languages	
3.3 Organize 3 provincial workshops for CSOs/CBOs to	Not achieved 0%
share good practices of local Governance monitoring,	
building from the District Governance Monitoring	
Platforms	
3.4.1 Conduct monitoring visits to provinces, districts	Consultation process happened at different levels with
and municipalities to collect data regarding APRM	involvement of APRM focal points at provincial level
implementation Action Plan	70%
3.5 Prepare and disseminate, at all levels, the APRM	Not achieved 0%

National Progress Report.	
3.6 Organize annual meetings with all cooperation and	Achieved 100%
development Partners	
3.7 Coordinate Joint Annual Reviews and QAD meetings	One QAD meeting held with Moz Gov and partners, achieved 100%

Output 4. UN (DP) CS capacity development Strategy in place

The desk review, was concluded in December after several delays due to internal programme constrains.

4.1 Engage a consultant to facilitate the discussions	Achieved 2013
towards the development of UN(DP) long term capacity	
development strategy, document the findings and draft	
the strategy	

Output 5. Sound Project Financial and programmatic management

Close support to IP and RP was given during this period, Project Reports concluded and uploaded in ATLAS. Close collaboration with other agencies in the UNDAF Output 7.2 for the draft of one fund proposal under governance DRG. We have closely followed the recruiting process of CSO as well as the coordination of Civil Society Working Group (CSWG) in the DRG PG 7.2

Target		Progress		
1. Ensure	effective project	technical	advice,	Totally 100%
coordination and management				

Gender

As stated in the project document narrative, this project will support vulnerable groups specifically women, to empower, promote cultural change, and eliminate discriminatory practices and stereotypes. Under the development of ToRs for the Consultant we ensured that the candidate is gender sensitive. We are making sure activities implemented and results achieved envisage gender issues. In general Project initiatives will promote gender equality at all levels. In our first Board Meeting we reminded the IP the need to disaggregate data and we will ensure that during our monitoring visits we verify the involvement of women organizations in the activities planned. More training on gender issues will be planned for internal institutional support at IP level.

Risk Management

After very long process which lasted almost the whole year, the selecting process of CSO was changed according to instructions from HQ. By the end of this quarter instructions were to treat it as selecting IP not RP. As a result a totally new project needed to be development separated from the first project document. The whole process was concluded in the November and project signed by IP in December 2012.

The overall project has a financial gap of 250,000USD, resource mobilization is key to achieved the planned results. Contacts with the Embassy of Finland are promising and we expect to raise more resources for both Projects. Through UN one Fund we manage to mobilize 82,800USD to close the gap we had on Output 1 and output 4. We will continue seeking more donors to fund the remaining gap in the project budget. Through the DRG, POG7 one fund proposal will be encourage inn 2013.

Partnerships

The project which supports SC work within the DRGs together with other UN agencies, namely UNICEF, UNESCO, ILO, UNFPA, UN-women and UN-HABITAT. UNDP is also under Output of 4 of this project is coordinating the development of one UN Capacity Development Strategy to have a long term intervention and position UN in better place to strengthen CSO capacity to participate in policy dialogue. It is expected to foster our approach towards CS as UN and therefore less fragmented. UNPD is the co-Convener of the DRG Group Output 7. And Convener of CSWG Output 7.2

It was expected more synergies with the regional Project MDG campaign but unfortunately very little happened. Only very sporadic collaboration was seen.

Westminster Foundation for Democracy, which supports the parliament approached us but very little moved as they were in fact looking for financial support themselves.

Challenges, Responses and Lessons Learned

2012 was difficult to start; administrative issues took a lot of programmatic time. Procurement processes were challenging and many activities got several delays. Notable the first request for funds came late, disbursement were also made available late. In general issues were around selecting services, recruiting staff and responses from IP. January and February are very slow months for the Government. Holidays are general issue. Internally our own business processes caused also delays.

Conclusions and next steps

Overall 2012 was slower because not only it was the first year of this cycle but also because administrative processes took way too much of time. Implementation of AWP was slow, disbursements were slow in first quarter but then it got slightly better towards the end of the year.

We expect that with the separation of the CSO component form this project, a new pace will be set since the two IPs are different. From our experience CSOs tend to be more coordinated when it comes to plans and implementation. Therefore, we expect more results. In 2013 h this new project will start and we will monitor closely the performance and complementarities of both of them in de policy dialogue for development.